

Analyzing the impact of corporate social responsibility on corporate financial performance: evidence from top Indian firms

Amritjot Kaur Sekhon and Lalit Mohan Kathuria

Abstract

Purpose – Despite continuous research efforts, the literature is still inconclusive about the relationship between corporate social responsibility (CSR) and financial performance. With an aim to address this problem, this study aims to analyse the impact of CSR on financial performance in the Indian context.

Design/methodology/approach – Using a panel of top 137 companies from CNX-500 for 10 years (2008–2017), the impact of CSR on three indicators of financial performance, namely, Return on Assets (ROA), Return on Equity (ROE) and Net Profit Margin (NPM), is evaluated using the panel data regression analysis. The technique of content analysis is used to collect data on CSR from the annual reports of selected companies.

Findings – The study finds that the impact of CSR on financial performance may be neutral (with ROA and NPM) or negative (with ROE). The negative influence of CSR on ROE of firms supports the theory by Friedman (1970) that the only responsibility of business is to maximize profits and returns for its shareholders.

Originality/value – After amendments in Companies Act, 2013, there is limited literature addressing this scientific inquiry in the Indian context. The study period (2008–2017) includes CSR disclosures from both periods, before reforms and after reforms, which adds to the uniqueness of this research study. In addition, this study uses a research instrument consisting of a total of 178 CSR activities divided across 46 themes for collecting data from annual reports of the companies. The utilization of such a comprehensive research instrument, for the study, also adds to its peculiarity.

Keywords Annual reports, Corporate social responsibility, Content analysis, Financial performance, Indian companies, Panel data regression analysis

Paper type Research paper

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1. Introduction

Firms, these days, around the world, are expected to generate value for their shareholders while acting responsibly towards society at the same time (Kilic *et al.*, 2015). Recently, Larry Fink, the CEO of “BlackRock”, which is the world’s largest asset management firm, wrote a letter to the companies in which his firm makes investments: demanding every company to deliver not only financial performance but also to show how it makes a positive contribution to the society (Senaleim, 2018). In the present scenario where the importance of the responsibility of business towards the society is growing around the globe, the Government of India has taken a major step in this direction, by making it mandatory for firms in India to spend a fixed percentage of their profits on corporate social responsibility (CSR) activities.

The theoretical and empirical debates on the relationship between firms’ CSR and corporate financial performance (CFP), since years, have made this topic quite complicated

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Corporate Responsibility And Financial Performance

Edda L. Martínez Ramos



Corporate Responsibility And Financial Performance:

Corporate Responsibility and Financial Performance Moses Pava, Joshua Krausz, 1995-08-30 The core idea of corporate social responsibility the notion that companies have a responsibility beyond legal requirements is by now deeply embedded in the corporate cultures of the largest U S companies The authors suggest that productive debate now focuses on the following two issues First what are the impacts of existing corporate social responsibility programs for the corporation And second what constitutes the precise contours of this responsibility This book explores these two themes The issue of how corporate social responsibility affects individual companies engaged in socially responsible activities is not well understood Further the distinction between legitimate and illegitimate corporate social responsibility activities has not always been clearly drawn This book therefore is designed to fill in some of the gaps in our understanding This is done by carefully organizing and reviewing the relevant and growing literature on corporate social responsibility In addition this book reports on the results of two original empirical studies designed to further explore the relationship between corporate social responsibility and traditional financial performance This book has profound implications for business executives and researchers in finance accounting business ethics and business and society

Corporate Social Responsibility (CSR) of Multinational Companies. The Impact of CSR on Corporate Financial Performance Catharina Kaiser, 2017-09-29 Seminar paper from the year 2014 in the subject Business economics Business Ethics Corporate Ethics grade 2.0 University of Augsburg language English abstract This essay is concerned with the empirical question whether Corporate Social Responsibility of Multinational Companies has an impact on its financial performance Currently the widely spread debate about the importance of responsible and sustainable behavior of firms leads to different positions in the business world and requires explicit generally excepted answers The multitude of already existing studies shows that it is almost impossible to find one commonly accepted definition and one perfectly fitting level of CSR This study works out two widely accepted measures of CSR and its relation to financial performance in the context of a company's reputation The results of these studies show that a positive relation between social and environmental awareness and the accounting based financial performance of a company do in fact exist By using data from already analyzed meta studies the phenomenon can be explained by the importance of reputation in today's business world

Corporate Responsibility and Financial Performance Jordi Surroca, 2014 This paper examines the effects of a firm's intangible resources in mediating the relationship between corporate responsibility and financial performance We hypothesize that previous empirical findings of a positive relationship between social and financial performance may be spurious because the researchers failed to account for the mediating effects of intangible resources Our results indicate that there is no direct relationship between corporate responsibility and financial performance merely an indirect relationship that relies on the mediating effect of a firm's intangible resources We demonstrate our theoretical contention with the use of a database comprising 599 companies from 28 countries

Corporate Responsibility Ronny Manos, Israel

Drori,2016-02-02 The decision to engage in corporate social action CSA and the debates regarding its costs benefits and implications to corporate performance represent a demanding issue for scholars and managers Research is inconclusive regarding the causal relations between CSA corporate social performance CSP and corporate financial performance CFP despite numerous empirical and theoretical studies devoted to the issue This book presents an in depth study of corporate social action and the factors influencing a decision to engage in it Going beyond the causal relationship between CSA and firm performance the book stresses the link between CSA and a firm s core managerial policies and practices reflecting the complexity and varied facets of CSA and the numerous internal and external factors that influence its outcomes The book draws on the experiences of various industrial sectors to reveal the importance of a range of issues such as top management pay dispersion and ownership structure which may influence the firm s decision to engage in CSA It also explores some of the external influences on firms such as institutional norms the geopolitical environment and the industrial sector The first part of the book provides an overview of the thematic issues of CSA and performance The second part presents a series of empirical studies that examine factors and determinants of CSA The third part presents case studies to illustrate the processes and outcomes of CSA policy and strategy in environmentally hazardous industries

Corporate Social Responsibility & Corporate Financial Performance Relationship: Evidence from UK's Food Industry Junaid

Javaid,2014-09-23 Project Report from the year 2012 in the subject Business economics Business Management Corporate Governance grade B Manchester Metropolitan University Business School course MSc Finance language English abstract The main purpose of the proposed research paper will be to investigate the impact of Corporate Social Responsibility on the listed companies share price in order to evaluate and analyse its contribution to their increases In the below portion the research questions with its objectives are listed and briefly discussed below What Impact the Corporate Social Responsibility CSR Disclosure would made on the Corporate Financial Performance CFP Is it any relationship exists between the firm s CSR and its performance based on its share prices Identify at least one dimension of Corporate Social Responsibility CSR which would be positively related to Corporate Financial Performance CFP Investigate and Presents the benefits of CSR s implementation to the UK s Food Industry financial and market performance So it is cleared that the questions are properly designed in order to accomplish the core objective of the Proposed Research Paper

Doing Good Does Not Preclude Doing Well Jegoo Lee,2020 Purpose This paper aims to propose and test a modified interpretation of long standing issues on the corporate responsibility CR corporate financial performance CFP relationship companies involved in CR are in general no better and no worse in their level of financial performance than companies without such engagement because of the trade off between benefit and cost at firm level and imbalance between supply and demand at industry market level Design methodology approach The authors apply this frame to a data set with more than 12 000 observations over a 14 year period using confidence intervals as a useful and statistically valid approach for testing the null hypothesis Findings The present

study's findings support neutrality between CR and CFP at the firm and industry levels implying that a firm's CR involvement neither penalizes nor improves its CFP. Research limitations: CR activities may provide windows of opportunity for companies but do not systematically improve financial performance. Practical implications: Doing good is not a panacea for corporate achievement with respect to market-facing activities. For firms to succeed instead they need to create and implement their business cases and models by converting their involvement in CR activities into drivers for better outcomes because investments in CR practices do alone not guarantee improved financial performance. Originality value: The innovations in this study are twofold. Conceptually this paper proposes a comprehensive approach for a neutral CR-CFP linkage. Empirically it introduces a novel and appropriate method for testing neutrality. These will mark an important advance in the theoretical and empirical debates over CR and CFP.

Corporate Responsibility and Financial Performance

Leena Lankoski, 2007 **The Business Case for Corporate Social Responsibility** Philipp Schreck, 2009-01-29
Profound and conceptual analysis of linkages between CSR and financial performance. Overview of recent empirical studies in CSR. Econometric analysis of relation between corporate social and firm performance. Corporate Responsibility Michael Blowfield, Mick Blowfield, Alan Murray, 2011-01-27
This textbook examines the multiple dimensions to corporate responsibility creating a framework that presents a historical and interdisciplinary overview of the field a summary of different management approaches and a review of the key actors and trends worldwide. People and Profits? Joshua Daniel Margolis, James P. Walsh, 2001-04-01
What is the relationship between the social performance of companies and their financial performance? More colloquially: can a firm effectively attend to both people and profits as it conducts its business? This question has been investigated in no fewer than 95 empirical studies published since 1972. The authors have assembled a compendium of this research to give researchers and practitioners alike a broad overview of these 95 studies and a systematic database detailing the content of each one. This book provides a comprehensive portrait of this research literature. It begins with a broad orientation to the literature exploring why the link between social and financial performance has been subject to continual inquiry and often heated debate. The authors then present an integrated overview of the 95 studies. Through the charts and tables the authors illuminate the nature of the studies conducted, the data samples selected for investigation, the ways in which financial and social performance have been measured and the overall tally of results. **A Handbook of Corporate Governance and Social Responsibility** Güler Aras, David Crowther, 2010
Written by experts from all over the world, A Handbook of Corporate Governance and Social Responsibility is the most authoritative single volume guide to the relationship between good governance and social responsibility and the reality of managing both. In addition to the theory and practice of governance and CSR, the book includes case studies from large and small organizations and NGOs. Corporate Social Responsibility and Financial Performance in United States Industries Edda L. Martínez Ramos, 2016
The Relationship between Corporate Social Responsibility and Financial Performance ZiYan Zhang, 2016

Corporate Social Responsibility and Corporate Finance in Japan Megumi Suto, Hitoshi Takehara, 2018-05-24 This book explores the linkages between the evolution of corporate social responsibility CSR and corporate financing and governance in Japan since the late 2000s. Since the 1990s, increasing economic and financial globalization has steadily eroded the Japanese style of business based on relationships and influenced the awareness and practices of CSR that are unique to Japanese companies. In Japan's two lost decades after the bubble economy, the business model and corporate financing seem to have continued a gradual financial reform toward a more market-oriented system. CSR awareness and practices of Japanese companies have been influenced by social and environmental issues that global society and communities face. Furthermore, the Fukushima nuclear accident in 2011 triggered increasing attention paid to the responsibility of business toward society. In this process, major players in corporate governance and components of governance structure have continued to change. The conventional view of Japanese corporate governance and corporate finance is too narrow to understand this field in Japan. This book is based on empirical research to investigate how multifaceted CSR has aligned with business and finance and has influenced the corporate governance structure of Japanese companies. The findings and discussions in this book act as stepping stones in further research on the linkages between business and society and provide empirical evidence on changes in Japanese corporate finance and governance.

Advances in Intelligent Networking and Collaborative Systems Leonard Barolli, Hiroyoshi Miwa, 2022-08-16 With the fast development of the Internet, we are experiencing a shift from the traditional sharing of information and applications as the main purpose of the Web to an emergent paradigm which locates people at the very center of networks and exploits the value of people's connections, relations, and collaboration. Social networks are also playing a major role in the dynamics and structure of intelligent Web-based networking and collaborative systems. Virtual campuses, virtual communities, and organizations strongly leverage intelligent networking and collaborative systems by a great variety of formal and informal electronic relations, such as business-to-business, peer-to-peer, and many types of online collaborative learning interactions, including the emerging e-learning systems. This has resulted in entangled systems that need to be managed efficiently and in an autonomous way. In addition, latest and powerful technologies based on grid and wireless infrastructure, as well as cloud computing, are currently enhancing collaborative and networking applications a great deal but also facing new issues and challenges. The principal purpose of the research and development community is to stimulate research that will lead to the creation of responsive environments for networking and, at longer term, the development of adaptive, secure, mobile, and intuitive intelligent systems for collaborative work and learning. The aim of the book *Advances on Intelligent Networking and Collaborative Systems* is to provide latest research findings, innovative research results, methods, and development techniques from both theoretical and practical perspectives related to intelligent social networks and collaborative systems: intelligent networking systems, mobile collaborative systems, secure intelligent cloud systems, and so on, as well as to reveal synergies among various paradigms in

such a multi disciplinary field intelligent collaborative systems

The Relationship Between Corporate Social Responsibility and Financial Performance of Indian Banks Akanksha Shukla,2018 Corporate Social Responsibility CSR is well recognized across the world as various international bodies government authorities and regulators are taking cognizance of the matter and framing guidelines to be adopted by the corporate The social concern of corporate has taken the front seat in the forum of issues related with good governance practices to achieve sustainability But still the type of industry for which CSR is relevant is under question The present paper attempts to answer the question by determining the impact of CSR on the financial performance of the banks It uses regression analysis to determine the impact of CSR expenditure on the financial performance of banks measured using Profit After Tax PAT Return on Assets ROA Return on Equity ROE and market capitalization of the banks As a result of the study a validated model is developed which shows a positive relationship between CSR expenditure and different measures of financial performance while firm size is controlled

SAGE Brief Guide to Corporate Social Responsibility SAGE Publications,2011-05-11 This guide to corporate social responsibility CSR provides discussion of key concepts in a short easy to use format It is divided into sections on key terms the global stage corporate governance corporate social responsiveness public relations and philanthropy and implications for corporate financial performance It is an ideal supplement for business courses or as a reference for students and practitioners who would like to learn more about the basics of CSR

Corporate Responsibility Paul A Argenti,2015-07-01 This is the cutting edge textbook on a managerial approach to corporate responsibility Students and executives will benefit a great deal by studying the cases and best practices that are here It s a terrific book Ed Freeman Elis and Signe Olsson Professor of Business Administration Darden School of Business University of Virginia Corporate Responsibility offers a concise and comprehensive introduction to the functional area of corporate responsibility Readers will learn how corporate responsibility is good for business and how leaders balance their organization s needs with responsibilities to key constituencies in society Author Paul A Argenti engages students with new and compelling cases by focusing on the social reputational or environmental consequences of corporate activities Students will learn how to make difficult choices promote responsible behavior within their organizations and understand the role personal values play in developing effective leadership skills

Corporate Responsibility Michael Blowfield,Mick Blowfield,Alan Murray,2014 This textbook examines the multiple dimensions to corporate responsibility creating a framework that presents a historical and interdisciplinary overview of the field a summary of different management approaches and a review of the key actors and trends worldwide

Current Issues in Corporate Social Responsibility Samuel O. Idowu,Catalina Sitnikov,Dalia Simion,Claudiu George Bocean,2018-01-22 This book takes a fresh look at current issues in corporate social responsibility CSR with a special focus on emerging economies In particular it includes dedicated chapters on the theory of CSR related principles and values and insights from cross generational investigations In turn the second part of the book examines the

relation between financial performance and social responsibility in different industries and types of organizations The third part presents cases involving emerging economies and addresses reporting auditing and accounting as well as sector specific issues for e g retailing and banking Lastly the book tackles the aspects of financial performance and taxation in a number of case studies and practical examples Overall the book provides cutting edge insights into the theory and practice of CSR from European countries that can be considered emerging or developing

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