

TYPE	CHARACTERISTICS	RESPONSIBILITY
<b>Strategic</b>	<ul style="list-style-type: none"> <li>• Policy decisions. The intent of what wants to be achieved. (The what and why)</li> <li>• Related to the long-term view of the country and the organization.</li> <li>• This would be aligned with the national development plan and government plan.</li> </ul>	Politicians
<b>Tactical</b>	<ul style="list-style-type: none"> <li>• Decisions and plans to materialize that long-term vision into a medium-term and annual strategy.</li> <li>• The aim is to translate an intention into action. (How work should be done)</li> </ul>	Politicians / CEO Ministry
<b>Operational</b>	<ul style="list-style-type: none"> <li>• Day-to-day decisions to materialize a strategy given an existing system. (How and when work is done)</li> <li>• Enables an organization to achieve outcomes.</li> </ul>	Civil service

# Decision Making In The Public Sector

**Roger Don Shull, Peter William House**



## **Decision Making In The Public Sector:**

**Decision Making in the Public Sector** Lloyd G. Nigro, 1984-04-03      **The Rush to Policy** Peter William House, Roger Don Shull, Rush to Policy explores the appropriate role of technical analysis in policy formulation. The authors ask when and how the use of sophisticated analytic techniques in decision making benefits the nation. They argue that these techniques are too often used in situations where they may not be needed or understood by the decision maker where they may not be to answer the questions raised but are nonetheless required by law. House and Shull provide an excellent empirical base for describing the impact of politics on policies, policy analysis and policy analysts. They examine cost benefit analysis, risk analysis and decision analysis and assess their ability to substitute for the current decision making process in the public sector. They examine the political basis of public sector decision making, how individuals and organizations make decisions and the ways decisions are made in the federal sector. Also, they discuss the mandate to use these methods in the policy formulation process. The book is written by two practicing federal policy analysts who in a decade of service as policy researchers developed sophisticated quantitative analytic and decision making techniques. They then spent several years trying to use them in the real world. Success and failures are described in illuminating detail, providing insight not commonly found in such critiques. The authors delineate the interaction of politics and technical issues. Their book describes policy analysis as it is, not how it ought to be. Peter W. House is the director of policy research and analysis at the National Science Foundation. He is the author of ten books on multidisciplinary science and technology policy research and analyses in government, private and university sectors including *The Art of Public Policy Analysis* and with Roger D. Shull *Regulatory Reform: Politics and the Environment* and *Regulations and Science Management of Research on Demand*. Roger D. Shull is a senior analyst at the Division of Policy Research and Analysis, National Science Foundation.

**Decision Making In Public Sector** I K Achplani, 2020-12-02 The success of any Organization, be it a Private or a Public Sector Enterprise (PSE), depends to a greater degree on the strength of its decision making structure. A timely and well considered decision is like the spark that sets the machinery into motion. Thus, the importance of decision making needs to be appreciated and should not be undermined at any stage. However, in the case of PSE, the problem is compounded as decision making is found wanting practically at all levels. The due adherence to the laid down procedures and proper recording of the reason for the deviation, if any, is also cited as one of the important factors responsible for delay in PSEs. This could also be a result of the fear of vigilance or audit, inadequate data, MIS, no proper appraisal, analysis, etc. This book on Decision Making in Public Sector by Shri I K Achplani can prove to be the guide that everyone is on a look out for. Shri Achplani has gathered varied experiences during his service career so far and has quite beautifully penned down his thoughts, ideas and suggestions in the form of a book. Not only will it help the people who hold decision making positions today, but this book is a good read even for those aspiring to reach these positions of decision making in future. Mr A K Chaudhary, Chairman SAIL, A Maharatna PSE.

**Rush**

**to Policy** Peter William House, Roger Don Shull, *Rush to Policy* explores the appropriate role of technical analysis in policy formation. The authors ask when and how the use of sophisticated analytic techniques in decision making benefits the nation. They argue that these techniques are too often used in situations where they may not be needed or understood by the decision maker where they may not be able to answer the questions raised but are nonetheless required by the law. House and Shull provide an excellent empirical base for describing the impact of politics on policies, policy analysis, and policy analysts. They examine cost-benefit analysis, risk analysis, and decision analysis and assess their ability to substitute for the current decision making process in the public sector. They examine the political basis of public sector decision making, how individuals and organizations make decisions, and the ways decisions are made in the federal sector. Also, they discuss the mandate to use these methods in the policy formulation process. The book is written by two practicing federal policy analysts who in a decade of service as policy researchers developed sophisticated quantitative analytic and decision making techniques. They then spent several years trying to use them in the real world. Successes and failures are described in illuminating detail, providing insight not commonly found in such critiques. The authors delineate the interaction of politics and technical issues. Their book describes policy analysis as it is, not how it ought to be. Peter W. House is director of policy research and analysis, National Science Foundation. He is the author of ten books on multidisciplinary science and technology policy research and analyses in government, private, and university sectors, including *The Art of Public Policy* and with Roger D. Shull, *Regulatory Reform: Politics and the Environment* and *Regulations and Science Management of Research on Demand*. Roger D. Shull is senior analyst, Division of Policy and Analysis, National Science Foundation. *Public Sector Decision-making*, 1979. [Management Accounting in Public Service Decision Making](#) Malcolm J. Prowle, 2020-12-28. Radical changes to public service delivery have swept across many regions of the world. Management accounting methods are vital to support operational and strategic decision making in public services internationally. This book provides a comprehensive and leading edge guide to the topic. Written by an expert scholar with practical experience of public service delivery, the book takes account of key trends such as increased demand for public services, financial austerity, technological change, and enhanced performance management. A globally relevant book informed by cutting edge academic research and benefitting from integrated case studies, this is essential reading for both students and practitioners involved with the financial aspects of public services management.

**Rush to Policy** Peter William House, Roger D. Shull, 2007. *Rush to Policy* explores the appropriate role of technical analysis in policy formation. The authors ask when and how the use of sophisticated analytic techniques in decision making benefits the nation. They argue that these techniques are too often used in situations where they may not be needed or understood by the decision maker where they may not be able to answer the questions raised but are nonetheless required by the law. House and Shull provide an excellent empirical base for describing the impact of politics on policies, policy analysis, and policy analysts. They examine cost-benefit analysis, risk analysis, and decision analysis and

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**Public Sector Decision-making** David Pearce,1979      Decision-making and Supportive Decision-making Tools in the Public Sector Manye Richard Moroka,University of the Orange Free State,2000      *Automated decision-making in the public sector. Artificial Intelligence vs Administrative Intelligence?* Hortense Fricker,2021-01-12 Master s Thesis from the year 2020 in the subject Organisation and administration Public administration grade 1 1 Free University of Berlin Otto Suhr Institut language English abstract The paper is divided in two main parts The first part introduces the agency theory and its application to two relevant aspects the agency theory in the public sector and the agency theory involving artificial agents The second part aims at providing answers to the research questions by discussing the changes in the agency of the public administrations as well as the changes in the control methods used to monitor these administrations Finally the conclusion summarizes the answer to the research questions exposes the implications and limits of this paper and offers leads for possible future research on this topic Automated decision making ADM a type of algorithm which supports decision making and combines advanced analytics and data minig to make predictions has been developed in various public sector fields from predictive policing to healthcare and is increasingly helping public agents by delivering analysis that they can leverage to make their decisions This technique involves three main stakeholders the programmer of the algorithmic system the user who is the public agent operating the ADM system and the individuals affected by the decisions made using ADM This paper focuses on the consequences on the governance and responsibility of administrations increasingly relying on algorithms to make their decisions Does the introduction of ADM in public administrations transform their agency If so why does this change occur and how does it impact the control methods required to supervise the actions of administrations The chosen approach is the agency theory which is suited to deal with delegation specifically between actors from different contextual backgrounds France has been chosen as the case study for this topic as it has put in place relevant laws and public institutions in order to

deal with public ADM The method chosen to investigate this issue is based on a literature review as it is appropriate to approach a case study This includes scientific papers for the technical aspects from computer sciences to social and political sciences as well as reports from governments international institutions and private companies More general literature such as articles and blog posts are used for information on the use of ADM in France and the public debate surrounding it Finally the methodology also includes semi structured interviews led with experts working on the topic of ADM in the public sector

Rush to Policy Roger Don Shull, Peter William House, 2017 *Rush to Policy* explores the appropriate role of technical analysis in policy formation The authors ask when and how the use of sophisticated analytic techniques in decision making benefits the nation They argue that these techniques are too often used in situations where they may not be needed or understood by the decision maker where they may not be able to answer the questions raised but are nonetheless required by the law House and Shull provide an excellent empirical base for describing the impact of politics on policies policy analysis and policy analysts They examine cost benefit analysis risk analysis and decision analysis and assess their ability to substitute for the current decision making process in the public sector They examine the political basis of public sector decision making how individuals and organizations make decisions and the ways decisions are made in the federal sector Also they discuss the mandate to use these methods in the policy formulation process The book is written by two practicing federal policy analysts who in a decade of service as policy researchers developed sophisticated quantitative analytic and decision making techniques They then spent several years trying to use them in the real world Successes and failures are described in illuminating detail providing insight not commonly found in such critiques The authors delineate the interaction of politics and technical issues Their book describes policy analysis as it is not how it ought to be Provided by publisher

Public Sector Decision Making Sylvia Scheidegger Burke, 1992 *Decision Support Systems and Strategic Public Sector Decision Making in Egypt* Sherif Kamel, 1998 **Analysis to support public sector decision making**, 1996 **A Guide to Decision-making in the Public Sector** Solid Waste Association of North America, National Association of Development Organizations. Research Foundation, 1996 **A Proposal for Workers' Decision-making in the Public Sector** P. Milton, 1982 **Decision-making in the Public Sector** Bert Mason, 1976 **Making Public Policy Decisions** Damon Alexander, Jenny Lewis, 2014-12-05 To understand public policy decisions it is imperative to understand the capacities of the individual actors who are making them how they think and feel about their role and what drives and motivates them However the current literature takes little account of this preferring instead to frame the decisions as the outcomes of a rational search for value maximising alternatives or the result of systematic and well ordered institutional and organisational processes Yet understanding how personal and emotional factors interact with broader institutional and organisational influences to shape the deliberations and behaviour of politicians and bureaucrats is paramount if we are to construct a more useful nuanced and dynamic picture of government decision making This book draws on a variety of approaches to examine

individuals working in contemporary government from freshly trained policy officers to former cabinet ministers and prime ministers. It provides important new insights into how those in government navigate their way through complex issues and decisions based on developed expertise that fuses formal rational techniques with other learned behaviours, memories, emotions and practiced forms of judgment at an individual level. This innovative collection from leading academics across Australia, Europe, the United Kingdom and North America will be of great interest to researchers, educators, advanced students and practitioners working in the fields of political science, public management and administration and public policy.

**Quantitative Decision-making in the Public Sector** Ahmed Hamid Ahmed, 1977      *Making Public Services Management Critical* Graeme Currie, Jackie Ford, Nancy Harding, Mark Learmonth, 2010-02-02. This book brings together public services policy and public services management in a new way, challenging many old ideas in this field and presenting the debate of what critical constitutes when applied to public services policy and management.

## Reviewing **Decision Making In The Public Sector**: Unlocking the Spellbinding Force of Linguistics

In a fast-paced world fueled by information and interconnectivity, the spellbinding force of linguistics has acquired newfound prominence. Its capacity to evoke emotions, stimulate contemplation, and stimulate metamorphosis is truly astonishing. Within the pages of "**Decision Making In The Public Sector**," an enthralling opus penned by a highly acclaimed wordsmith, readers embark on an immersive expedition to unravel the intricate significance of language and its indelible imprint on our lives. Throughout this assessment, we shall delve in to the book is central motifs, appraise its distinctive narrative style, and gauge its overarching influence on the minds of its readers.

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