

The Role of Electronic Commerce Technologies in Just-In-Time Replenishment

Robert B. Johnston and Ruby Po Wan Lee

Department of Business Systems, Monash University, Australia
johnr@fcit-m1.fcit.monash.edu.au

Abstract

Many authors have suggested a pivotal role for Electronic Commerce (EC) technologies in the implementation of Just-In-Time (JIT) replenishment systems. To clarify the relationship between EC adoption and JIT implementation, case studies were conducted with Ford Australia and the Toyota Motor Corporation of Australia. It was found that, while the two companies exhibited many similarities in their adoption of, and attitudes to, EC technologies, there were significant differences in their use of EC to control replenishment from local suppliers. Toyota, the company most committed to JIT supply, was least interested in adopting the standard EC model. The differences are shown to be consistent with, and a natural consequence of, the respective influence of "push" and "pull" principals in the manufacturing philosophy of Ford and Toyota. The findings suggest that the current EC literature presents a simplistic analysis of the relationship between JIT and EC that is implicitly informed by a "push" conception of JIT.

1. Introduction

The term Electronic Commerce (EC), as used in this paper, refers to a group of information technologies which attempt to automate the exchanges of information that are associated with trading products for money. The term entered the literature only recently and there are a number of definitions of what constitutes EC [1-4]. However, most authors agree that the core technologies are Electronic Data Interchange (EDI), Electronic Funds Transfer (EFT) and Automatic Identification by bar coding. These technologies have in common that they are standards based, structured transfers of traditional business documents and data, between trading organization, application to application, across heterogeneous computer platforms. On the periphery are technologies such as E-mail (particularly forms based E-mail), Computer to Fax (C-Fax), Computer-assisted Acquisitions and Logistics System (CALS) which

attempts to link complex data types such as CAD drawings with traditional EDI documents, on-line catalogues and various Internet marketing initiatives.

The direct benefits associated with EC adoption are well documented [5-7] and include increased speed, reliability and accuracy in information exchange and product recognition, elimination of duplicate data keying through direct application to application communication, elimination of paper, and tighter cash management. Recently there has been an increased recognition [2,7-10] that benefits also accrue from the inner organizational initiatives that EC adoption enables as an indirect consequence. Just-In-Time replenishment is the most frequently cited example but other process re-engineering initiatives include Vendor Managed Inventories, Evaluated Receipts Systems and Direct Store Deliveries. Some authors [11-14] go as far as to state that EC technologies (EDI in particular) are essential for the implementation of JIT in Western nations.

To clarify the relationship between EC adoption and JIT implementation case studies were conducted with two major car manufacturers in the Australian vehicle manufacturing industry [15]. We want to draw attention to a failure in the EC and EDI literature to distinguish between push and pull approaches to Just-In-Time materials replenishment and the consequent oversimplification of relation between EC and JIT in existing literature. Consequently, a company with a Japanese parent and one with US parent were chosen - the Toyota Motor Corporation of Australia, TMCA, and Ford Australia. In the next section the distinction between push and pull approaches to implementation of JIT is made. Next the influence of EC technologies in the automotive industry is discussed and the standard approach for their use is described. The particular conditions applying in the Australian industry that led to a unique implementation of EC are then described. The case study approach and the results of the case studies are next presented. Because of the unique conditions applying in the Australian automotive industry we can be reasonably sure that the differences observed in the case studies can be attributed to internal differences in approach, in particular manufacturing philosophy. The

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Current Trends in Database Technology - EDBT 2004 Workshops Wolfgang Lindner, 2004-12 This book constitutes the thoroughly refereed joint post proceedings of five workshops held as part of the 9th International Conference on Extending Database Technology EDBT 2004 held in Heraklion Crete Greece in March 2004 The 55 revised full papers presented together with 2 invited papers and the summaries of 2 panels were selected from numerous submissions during two rounds of reviewing and revision In accordance with the topical focus of the respective workshops the papers are organized in sections on database technology in general PhD Workshop database technologies for handling XML information on the Web pervasive information management peer to peer computing and databases and clustering information over the Web

Electronic Commerce and Web Technologies Kurt Bauknecht, Sanjay K. Madria, Günther Pernul, 2003-06-30 We welcome you to the Second International Conference on E commerce and Web Technology ECWEB 2001 held in conjunction with DEXA 2001 in Munich Germany This conference now in its second year is a forum to bring together researchers from academia and commercial developers from industry to discuss the state of the art in E commerce and web technology and explore new ideas We thank you all for coming to Munich to participate and debate the new emerging advances in this area The research presentation and discussion during the conference will help to exchange new ideas among the researchers developers and practitioners The conference program consists of an invited talk by Hannes Werthner University of Trento Italy as well as the technical sessions The regular sessions cover topics from XML Transformations and Web Development to User Behavior and Case Studies The workshop has attracted more than 80 papers and each paper has been reviewed by at

least 3 program committee members for its merit The program committee have selected 31 papers for presentation We would like to express our thanks to the people who helped put together the technical program the program committee members and external reviewers for their timely and rigorous reviews of the papers the DEXA organizing committee for their help in administrative work and support and special thanks to Gabriela Wagner for always responding promptly

Proceedings : IEEE Joint Conference on E-Commerce Technology (CEC'08) and Enterprise Computing, E-Commerce and E-Services (EEE'08) : CEC & EEE 2008 : 21-24 July 2008, Crystal City, Washington, D.C., USA. IEEE Joint Conference on E-Commerce Technology and Enterprise Computing, E-Commerce and E-Service, 2008 *Trust in E-Services: Technologies, Practices and Challenges* Song, Ronggong, Korba, Larry, Yee, George, 2007-01-31 This book provides an overall view of trust for e services including definitions constructs and relationships with other research topics such as security privacy reputation and risk It offers contributions from real life experience and practice on how to build a trust environment for e government services Provided by publisher **Declarative Agent Languages and Technologies VI** Matteo Baldoni, Tran Cao Son, Birna van Riemsdijk, Michael Winikoff, 2009-01-12 This volume constitutes the revised selected papers of the 6th International Workshop DALT 2008 held as satellite workshop of AAMAS 2008 the 7th International Joint Conference on Autonomous Agents and Multiagent Systems in Estoril Portugal on May 12 2008 The 12 papers presented together with 3 invited papers were carefully reviewed and selected from 14 submissions The workshop provided a discussion forum to both i support the transfer of declarative paradigms and techniques to the broader community of agent researchers and practitioners and ii to bring the issue of designing complex agent systems to the attention of researchers working on declarative languages and technologies **ICICKM 2016 - Proceeding of the 13th International Conference on Intellectual Capital Knowledge Management & Organisational Learning** Scott Erikson, Helen Rothberg, Proceedings of the 13th International Conference on Intellectual Capital Knowledge Management Organisational Learning held at Ithaca College NY USA on 16 17 September 2016 **Service Intelligence and Service Science: Evolutionary Technologies and Challenges** Leung, Ho-fung, Chiu, Dickson K.W., Hung, Patrick C.K., 2010-09-30 This book presents the emerging fields of service intelligence and service science positioning them as the most promising directions for the evolution of service computing demonstrating the critical role such areas play in supporting service computing processes Provided by publisher *E-Commerce and Web Technologies* Kurt Bauknecht, 2005-08-17 This book constitutes the refereed proceedings of the 6th International Conference on Electronic Commerce and Web Technologies EC Web 2005 held in Copenhagen Denmark in August 2005 The 39 revised full papers presented were carefully reviewed and selected from 139 submissions The papers are organized in topical sections on ontologies process modelling and quality of data in e commerce recommender systems e negotiation and agent mediated systems business process strategic issues and knowledge discovery applications case studies and performance issues in e commerce Web usage mining e payment approaches security and trust

in e commerce and web services computing *Complex Automated Negotiations: Theories, Models, and Software Competitions* Takayuki Ito,Minjie Zhang,Valentin Robu,Tokuro Matsuo,2012-09-13 Complex Automated Negotiations are a widely studied emerging area in the field of Autonomous Agents and Multi Agent Systems In general automated negotiations can be complex since there are a lot of factors that characterize such negotiations For this book we solicited papers on all aspects of such complex automated negotiations which are studied in the field of Autonomous Agents and Multi Agent Systems This book includes two parts which are Part I Agent based Complex Automated Negotiations and Part II Automated Negotiation Agents Competition Each chapter in Part I is an extended version of ACAN 2011 papers after peer reviews by three PC members Part II includes ANAC 2011 The Second Automated Negotiating Agents Competition in which automated agents who have different negotiation strategies and implemented by different developers are automatically negotiate in the several negotiation domains ANAC is an international competition in which automated negotiation strategies submitted by a number of universities and research institutes across the world are evaluated in a tournament style The purpose of the competition is to steer the research in the area of bilateral multi issue closed negotiation This book includes rules results agents and domains descriptions for ANAC2011 submitted by organizers and finalists *E-Commerce and Web Technologies* Giuseppe Psaila,Roland Wagner,2008-08-25 The International Conference on E commerce and Web Technologies EC Web is a mature and well established forum for researchers working in the area of electronic commerce and web technologies These are the proceedings of the ninth conference in the series which like previous EC Web conferences was co located with DEXA the International Conference on Database and Expert Systems Applications which this year took place in Turin Italy One key feature of EC Web is its two fold nature it brings together both papers proposing technological solutions for e commerce and the World Wide Web and papers concerning the management of e commerce such as web marketing the impact of e commerce on business processes and organizations the analysis of case studies as well as social aspects of e commerce to understand the impact of e commerce solutions on day to day life and the new opportunities that these behaviors open The technical program included 12 reviewed papers and two invited papers Each paper was reviewed by five reviewers in order to select only the best quality papers The program included five sessions Security in E Commerce with two papers Social Aspects of E Commerce with two papers Business Process and EC Inf structures with three papers Recommender Systems and E Negotiations with four papers and Web Marketing and User Profiling with three papers We found the program interesting and we hope participants and readers feel the same Furthermore we hope the attendees enjoyed the conference and Turin June 2008 Giuseppe Psaila Roland R Wagner *Progressive Concepts for Semantic Web Evolution: Applications and Developments* Lytras, Miltiadis D.,Sheth, Amit,2010-02-28 This book presents innovative educational and learning models that meet current complex educational demands Provided by publisher *Proceedings, Joint Conference, 8th IEEE International Conference on E-Commerce and Technology (CEC 2006), 3rd IEEE International*

Conference on Enterprise Computing, E-Commerce and E-Services (EEE 2006), 3rd IEEE International Workshop on Mobile Commerce and Wireless Services (WMCS 2006), Joint Workshop, 2nd International Workshop on Business Service Networks (BSN 2006), 2nd International Workshop on Service Oriented Solutions for Cooperative Organizations (SoS4CO 2006) ,2006

E-Commerce and Web Technologies Francesco Buccafurri, Giovanni Semeraro, 2010-08-19 This book constitutes the refereed proceedings of the 11th International Conference on Electronic Commerce and Web Technologies EC Web held in Bilbao Spain in September 2010 The 22 papers accepted for EC Web selected from 45 submissions are organized in topical sessions on recommender systems e payment security and trust service oriented e commerce and business processes and agent based e commerce The volume is completed by short summaries of the two invited talks on web advertising and electronic markets

E-Commerce, and Web Technologies Christian Huemer, Pasquale Lops, 2013-08-23 This book constitutes the refereed proceedings of the 14th International Conference on Electronic Commerce and Web Technologies EC Web held in Prague Czech Republic in August 2013 In 2013 EC Web focused on recommender systems semantic e business business services and process management and agent based e commerce The 13 full and 6 short papers accepted for EC Web selected from 43 submissions were carefully reviewed based on their originality quality relevance and presentation

Proceedings ,2006 *E-Commerce and Web Technologies* Kurt Bauknecht, A. Min Tjoa, 2003-08-21 This book constitutes the refereed proceedings of the 4th International Conference on E Commerce 2003 held in Prague Czech Republic in September 2003 The 42 revised full papers presented together with an invited paper and a position paper were carefully reviewed and selected from 108 submissions The papers are organized in topical sections on auctions security agents and search ebXML modeling and technology XML design and performance business processes and brokering and recommender systems

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administrative work and support We owe special thanks to Gabriela Wagner Mirella K ster and Birgit Hauer for their helping hands concerning the administrative and organizational tasks of this conference Finally
wewouldliketothankalltheauthorswhosubmittedpapers authors who presented papers and the participants who together made this conference an intellectually stimulating event through their active contributions Decision Support Systems and Electronic Commerce ,1999-02 Information technology in electronic commerce D.T.W. Liang,R.E. Sheriff,2003

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