

# **THE DEADLINE**

**A NOVEL ABOUT  
PROJECT  
MANAGEMENT**

# Deadline A Novel About Project Management

**Alan M. Davis**



## **Deadline A Novel About Project Management:**

**The Deadline** Tom DeMarco, 1997 From prolific and influential consultant and author Tom DeMarco comes a project management novel that vividly illustrates the principles and the outright absurdities that affect the productivity of a software development team With his trademark wit set free in the novel format DeMarco centers the plot around the development of six software products Mr Tompkins a manager downsized from a giant telecommunications company divides the huge staff of developers at his disposal into eighteen teams three for each of the software products The teams are different sizes and use different methods and they compete against each other and against an impossible deadline With these teams and with the help of numerous fictionalized consultants who come to his aid Tompkins tests the project management principles he has gathered over a lifetime Each chapter closes with journal entries that form the core of the eye opening approaches to management illustrated in this entertaining novel *Breakthrough Technology Project Management* Bennet Lientz, Kathryn Rea, 2016-09-17 Although there are many books of methods and tools in different areas few books actually give detailed tips and lessons on how to effectively set up and manage projects Most books on project management devote all their space to specific methods *Breakthrough Technology Project Management* Second Edition provides tangible guidelines through examples and suggestions to help people participate in and manage projects more effectively The authors techniques and guidelines have been proven over the past 15 years in courses and counseling This book is a valuable tool for those working in information systems engineering computer science operations and production and other environments involving project management

**The Principles of Project Management** Meri Williams, 2008 Presents information on principles that can be used in planning managing and leading business projects *An Elegant Puzzle* Will Larson, 2019-05-20 A human centric guide to solving complex problems in engineering management from sizing teams to handling technical debt There s a saying that people don t leave companies they leave managers Management is a key part of any organization yet the discipline is often self taught and unstructured Getting to the good solutions for complex management challenges can make the difference between fulfillment and frustration for teams and ultimately between the success and failure of companies Will Larson s *An Elegant Puzzle* focuses on the particular challenges of engineering management from sizing teams to handling technical debt to performing succession planning and provides a path to the good solutions Drawing from his experience at Digg Uber and Stripe Larson has developed a thoughtful approach to engineering management for leaders of all levels at companies of all sizes *An Elegant Puzzle* balances structured principles and human centric thinking to help any leader create more effective and rewarding organizations for engineers to thrive in

**AntiPatterns in Project Management** William J. Brown, Hays W. "Skip" McCormick, Scott W. Thomas, 2000-08 Everything you need to anticipate and avoid the major pitfalls of project management and ensure success *AntiPatterns in Project Management* From the authors of the bestselling series on *AntiPatterns* come twenty new proven and practical solutions for successfully managing your software development project

in their familiar and entertaining style the authors explore every phase of software development and identify the complex interaction of people technology and process issues that can cause a software development project to fail With their pull no punches approach to project management you ll learn how to balance these issues and ensure software development success This book arms you with 6 People AntiPatterns that provide proven solutions to the people problems that occur within software development projects 6 Technology AntiPatterns that help you deal with poor architectures and designs and unstable technologies 6 Processes AntiPatterns that help you uncover and correct the bad processes that ultimately cause a project to fail The Standards AntiPattern that covers how to avoid the pitfalls and gain the benefits of adopting software development standards The Collision AntiPattern that helps you successfully identify and eliminate multiple AntiPatterns that plague software development projects across different life cycle phases involving the disciplines of project management software configuration management and software development

Managing Data Science Kirill Dubovikov, 2019-11-12

Understand data science concepts and methodologies to manage and deliver top notch solutions for your organization Key Features Learn the basics of data science and explore its possibilities and limitations Manage data science projects and assemble teams effectively even in the most challenging situations Understand management principles and approaches for data science projects to streamline the innovation process Book Description Data science and machine learning can transform any organization and unlock new opportunities However employing the right management strategies is crucial to guide the solution from prototype to production Traditional approaches often fail as they don t entirely meet the conditions and requirements necessary for current data science projects In this book you ll explore the right approach to data science project management along with useful tips and best practices to guide you along the way After understanding the practical applications of data science and artificial intelligence you ll see how to incorporate them into your solutions Next you will go through the data science project life cycle explore the common pitfalls encountered at each step and learn how to avoid them Any data science project requires a skilled team and this book will offer the right advice for hiring and growing a data science team for your organization Later you ll be shown how to efficiently manage and improve your data science projects through the use of DevOps and ModelOps By the end of this book you will be well versed with various data science solutions and have gained practical insights into tackling the different challenges that you ll encounter on a daily basis What you will learn Understand the underlying problems of building a strong data science pipeline Explore the different tools for building and deploying data science solutions Hire grow and sustain a data science team Manage data science projects through all stages from prototype to production Learn how to use ModelOps to improve your data science pipelines Get up to speed with the model testing techniques used in both development and production stages Who this book is for This book is for data scientists analysts and program managers who want to use data science for business productivity by incorporating data science workflows efficiently Some understanding of basic data science concepts will be useful to get the most out of this

book     *Systems Analysis and Design Methods* Jeffrey L. Whitten, Lonnie D. Bentley, Kevin C. Dittman, 2004 CD ROM contains 2 case projects including templates and forms PowerPoint slides a step by step tutorial on Microsoft Project and 120 day evaluation copy of Microsoft Project     **Software Development**, 2000     **Weinberg on Writing** Gerald M. Weinberg, 2006 The author reveals his secrets for gathering organizing and discarding writing ideas Drawing an analogy to the stone by stone method of building fieldstone walls Weinberg shows writers how to construct fiction and nonfiction manuscripts from key insights stories and quotes The elements or stones are collected nonsequentially over time and eventually find logical places in larger pieces The method renders writer s block irrelevant and has proved effective for scores of Weinberg s writing class students who have collectively published more than 100 books If you ve ever wanted to write a book or article or need a fresh approach to your writing career try what works for Weinberg and gather your best ideas into beautiful stone walls     The Writer's Hustle Joey Franklin, 2022-11-03 The Writer s Hustle is a comprehensive guide to all the things successful writers do when they re not sitting at the keyboard Drawing on wisdom from dozens of experienced authors professors students and other writing professionals this book offers pragmatic and systematic advice on the everyday professional practices that make up a writer s life In ten chapters Franklin covers the full arc of a writer s professional development from setting goals and establishing a routine to mastering writing groups and workshops earning a mentor and becoming a literary citizen He explores strategies for attending conferences finishing projects submitting work and maintaining a life long writing habit and he examines the potential benefits of a formal creative writing education including a close look at how creative writing students can leverage their liberal arts training into a wide range of careers Informative and personal The Writer s Hustle is an ideal companion for university students recent graduates and independent enthusiasts anyone looking to cultivate the creativity discipline humility and grit that every writer needs to flourish     *The Data-Driven Project Manager* Mario Vanhoucke, 2018-03-27 Discover solutions to common obstacles faced by project managers Written as a business novel the book is highly interactive allowing readers to participate and consider options at each stage of a project The book is based on years of experience both through the author s research projects as well as his teaching lectures at business schools The book tells the story of Emily Reed and her colleagues who are in charge of the management of a new tennis stadium project The CEO of the company Jacob Mitchell is planning to install a new data driven project management methodology as a decision support tool for all upcoming projects He challenges Emily and her team to start a journey in exploring project data to fight against unexpected project obstacles Data driven project management is known in the academic literature as dynamic scheduling or integrated project management and control It is a project management methodology to plan monitor and control projects in progress in order to deliver them on time and within budget to the client Its main focus is on the integration of three crucial aspects as follows Baseline Scheduling Plan the project activities to create a project timetable with time and budget restrictions Determine start and finish times of each

project activity within the activity network and resource constraints Know the expected timing of the work to be done as well as an expected impact on the project s time and budget objectives Schedule Risk Analysis Analyze the risk of the baseline schedule and its impact on the project s time and budget Use Monte Carlo simulations to assess the risk of the baseline schedule and to forecast the impact of time and budget deviations on the project objectives Project Control Measure and analyze the project s performance data and take actions to bring the project ontrack Monitor deviations from the expected project progress and control performance in order to facilitate the decision making process in case corrective actions are needed to bring projects back on track Both traditional Earned Value Management EVM and the novel Earned Schedule ES methods are used What You ll Learn Implement a data driven project management methodology also known as dynamic scheduling which allows project managers to plan monitor and control projects while delivering them on time and within budget Study different project management tools and techniques such as PERT CPM schedule risk analysis SRA resource buffering and earned value management EVM Understand the three aspects of dynamic scheduling baseline scheduling schedule risk analysis and project control Who This Book Is For Project managers looking to learn data driven project management or dynamic scheduling via a novel demonstrating real time simulations of how project managers can solve common project obstacles American Book Publishing Record ,1997-09 **Adrenaline Junkies and Template Zombies** Tom DeMarco,2008 Adrenaline junkies dead fish project sluts true believers Lewis and Clark template zombies Most developers testers and managers on IT projects are pretty good at recognizing patterns of behavior and gut level hunches as in I sense that this project is headed for disaster But it has always been more difficult to transform these patterns and hunches into a usable form something a team can debate refine and use Until now In Adrenaline Junkies and Template Zombies the six principal consultants of The Atlantic Systems Guild present the patterns of behavior they most often observe at the dozens of IT firms they transform each year around the world The result is a quick read guide to identifying nearly ninety typical scenarios drawing on a combined one hundred and fifty years of project management experience Project by project you ll improve the accuracy of your hunches and your ability to act on them The patterns are presented in an easy reference format with names designed to ease communication with your teammates In just a few words you can describe what s happening on your project Citing the patterns of behavior can help you quickly move those above and below you to the next step on your project You ll find classic patterns such as these News Improvement Management By Mood Ring Piling On Rattle Yer Dags Natural Authority Food Fridge Door and more than eighty more Not every pattern will be evident in your organization and not every pattern is necessarily good or bad However you ll find many patterns that will apply to your current and future assignments even in the most ambiguous circumstances When you assess your situation and follow your next hunch you ll have the collective wisdom of six world class consultants at your side Information Architecture for the World Wide Web Louis Rosenfeld,Peter Morville,1998 This guide shows how to apply principles of architecture and library

science to design cohesive Web sites and Intranets that are easy to use manage and expand It covers building complex sites hierarchy design and organisation and techniques to make your site easier to search **CIO.** ,2004 **Peopleware** Tom DeMarco,Timothy R. Lister,1999 Two of the computer industry s best selling authors and lecturers return with a new edition of the software management book that started a revolution With humor and wisdom drawn from years of management and consulting experience DeMarco and Lister demonstrate that the major issues of software development are human not technical and that managers ignore them at their peril Now with a new Preface and eight new chapters the authors enlarge upon their previous ideas and add fresh insights examples and anecdotes Discover dozens of helpful tips on putting more quality into a product loosening up formal methodologies fighting corporate entropy making it acceptable to be uninterruptedPeopleware 2nd ed shows you how to cultivate teams that are healthy and productive The answers aren t easy just incredibly successful Great Software Debates Alan M. Davis,2004-10-08 In Great Software Debates Al Davis shares what he has learned about the difference between the theory and the realities of business and encourages you to question and think about software engineering in ways that will help you succeed where others fail book cover **BRW.** ,2008

Managing Project Uncertainty David Cleden,2017-03-02 Dealing effectively with uncertainty requires today s project manager to be familiar with a broad spectrum of strategies encompassing both hard and soft methods This theme of unified thinking i e the need to selectively draw upon a wide range of strategies in any given situation will differentiate the book from its contemporaries By picking up where traditional risk management techniques begin to fail it brings together leading edge thinking from a variety of disciplines and shows how these techniques can be used to conquer uncertainty in projects The ability to make good decisions when faced with uncertainty is the real challenge It is a universal truth that a decision is only as good as the information it is based on But good information is often hard to come by and all projects are vulnerable to the unknown and the unknowable Thus uncertainty becomes the sworn enemy of the project manager Wherever we try to analyse quantify plan and act uncertainty lies in wait to surprise us with its ambiguity and unpredictability It lurks in every stage of the project lifecycle in the planning how long will this really take the initiation this isn t the situation I expected the execution who could have foreseen that happening and even the completion of a project where are the expected benefits But managing uncertainty is a lot more than just applying risk management techniques It requires a deep appreciation of how uncertainty arises and by recognising its different guises the appropriate strategies can be formulated If we can learn how to reduce uncertainty we can make better management decisions and increase the chances of the project succeeding This book addresses five key questions Why is there uncertainty in projects How do you spot the symptoms of uncertainty preferably at an early stage What can be done to avoid uncertainty What strategies can be used to deal with project uncertainty How can both the individual and the organisation learn to cope more effectively in the future The reader is assumed to be a either a project management professional or a senior manager looking for ways to improve project management strategy within their

organisation As such a foundation in project management basics is assumed although not essential The book then builds on this by exposing new ideas and concepts and shows how these can be harnessed to tackle uncertainty in its many guises

**Business Review Weekly** ,2008



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