



The Business of Sustainable Forestry

CASE STUDIES

A PROJECT OF THE SUSTAINABLE FORESTRY WORKING GROUP

Business Of Sustainable Forestry Analyses And Case Studies Set

JR Anderson



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The Business of Sustainable Forestry Case Study - STORA James A. McAlexander, Richard A. Fletcher, Eric Hansen, 1999-06 We changed our attitudes we listened we learned we cooperated and we took the initiative Granqvist supervising forester STOR Over the past ten years Swedish forest products giant STORA has transformed its forest management to implement and verify a commitment to sustainable forestry The company has hired a staff ecologist implemented ecological landscape planning brought local environmentalists into its management planning retrained its workforce and adopted new forest conservation measures Most recently STORA became Europe s first major timber company to have a large block of its forests certified by a third party as sustainably managed Headquartered in Falun Sweden STORA is one of the largest forest products companies in the world with 1996 sales of 5.9 billion The company ranks fifth worldwide in paper and board production producing 1.9% of the world s production compared to 3.2% for industry leader International Paper Co STORA sells primarily paper products but also runs four sawmills and is involved in power production banking and associated financial operations The company owns a total of 2.3 million hectares of forest primarily in Sweden but it has holdings in Portugal and Canada as well In 1996 STORA became one of the first large commercial forestry operations in the world to attain third party certification The Forest Stewardship Council FSC the oldest and most credible certification system with environmentalists certified STORA s holding in the Ludvika district STORA s size and its importance in the global forest products industry makes its actions a milestone in the development of sustainable forestry As STORA s evolution towards sustainable forestry indicates certification has already become a strategic consideration for some forward looking companies

The Business of Sustainable Forestry Case Study - Diana Propper De Callejon, Charles A.

Webster, 1999-06 Destruction of the world s tropical forests remains a dramatic problem In the midst of this destruction sustainable forest management SFM has grown from a theoretical concept to a set of practical procedural guidelines for harvesting natural forests in a way that minimizes damage to forest and ecosystem while maximizing sustainable economic value Still the commercial viability of SFM has not been clearly demonstrated Precious Woods LTD a Swiss founded corporation active in Costa Rica and Brazil is one of the few companies in the world attempting to conduct SFM This case study examines Precious Woods efforts to establish a sustainable tropical forestry business in Brazil and identifies both the company s challenges and potential This report is a project of The Sustainable Forestry Working Group Individuals from the following institutions participated in the preparation of this publication Environmental Advantage Inc Forest Stewardship Council The John D and Catherine T MacArthur Foundation Management Institute for Environment and Business Mater Engineering Ltd Oregon State University Colleges of Business and Forestry Pennsylvania State University School of Forest Resources University of California at Berkeley College of Natural Resources University of Michigan Corporate Environmental Management Program Weyerhaeuser Company The World Bank Environment Department World Resources Institute

Management of Agricultural, Forestry, Fisheries and Rural Enterprise - Volume II Robert J. Hudson, 2009-12-10

Management of Agricultural Forestry and Fisheries Enterprises theme is a component of Encyclopedia of Food and Agricultural Sciences Engineering and Technology Resources in the global Encyclopedia of Life Support Systems EOLSS which is an integrated compendium of twenty one Encyclopedias Growing populations and expectations have placed extreme pressure on agricultural forestry and fisheries resources Sustainability of resources and resource industries will be achieved only with commitment ingenuity and cooperation at unprecedented scale The theme on Management of Agricultural Forestry and Fisheries Enterprises begins with an assessment of the organization of agricultural forestry fisheries and rural enterprises introducing community based management traditional small farms cooperatives and marketing boards collective and state enterprises and integrated global corporate systems This is followed by thorough assessments of management systems for plants livestock forests and fisheries Plant management systems are based on genetic resources water management nutrient management and agronomic systems Livestock production systems are considered from the standpoints of genetic resources range and pasture based systems landless systems and options for diversification Trends in the forest industry are revealed in terms of demand for a variety of products from forests evolving policy regimens and silvicultural developments The final topic addresses the complex issues surrounding sustainability of the world s fisheries This theme assess the evolving state of the main resource industries interpreting trends and identifying challenges and opportunities Contributors have attempted to project these developments and raise questions about their impact and role in a changing world Clearly they are part of an unfolding story of adaptation of the resource industries in an increasingly global society These two volumes are aimed at the following five major target audiences University and College Students Educators Professional Practitioners Research Personnel and Policy Analysts Managers and Decision Makers NGOs and GOs

Forest Policy for Private Forestry Lawrence Dale Teeter, Benjamin William Cashore, Daowei Zhang, 2002-12-06 Annotation There is currently great concern about the sustainability of forestry and the contribution of private forestry towards this aim The need to better understand the impact of different policy choices on private forestry has never been more important This book includes a selection of peer reviewed papers from a conference held in Atlanta in March 2001 *CIFOR's medium term plan 2007-2009* CIFOR, 2007-02-27 Books In Print 2004-2005 Ed Bowker Staff, Staff Bowker, Ed, 2004 *The Business of Sustainable Forestry* Michael Jenkins, Emily Smith, 1999-06-01 A range of powerful forces increasing demand for wood uncertain and decreasing supply increasing environmental pressures and growing markets for environmentally certified wood are changing the way the forest products industry conducts business Forward thinking firms have recognized the significance of these forces and are developing a new business model one that will not only sustain revenues but can ensure the long term health of the forests upon which the industry depends The Business of Sustainable Forestry integrates and analyzes a series of 21 case studies of industry leaders carried out by the Sustainable Forestry Working Group The

motivations of the pioneering firms studied are as varied as their characteristics yet each has made significant progress The authors of this book argue that the operations that have been most successful are those that have integrated sustainable forestry principles and practices into their overall corporate strategy The book describes the forces that are pushing the industry toward sustainability presents an overview of the new techniques and technologies that are making sustainable forestry more feasible than ever presents in clear engaging prose company profiles that demonstrate both the promise of and the obstacles to sustainable forest management gives a clear eyed look at practices such as certification and their capacity to transform the forest products market provides conclusions drawn from the cases by Stuart Hart of the University of North Carolina and Matt Arnold of the Management Institute for Environment and Business offers a succinct set of lessons learned The Business of Sustainable Forestry is the first book to present a composite snapshot of the business of sustainable forestry and the lessons learned by early adopters in form and language accessible to the general business reader Forest and natural resource managers forest products industry managers and students and academics in schools of business and forestry will find the book a unique and valuable guide to an industry in transition

Seventh Symposium on Systems Analysis in Forest Resources ,2000 *Seventh Symposium on Systems Analysis in Forest Resources, Traverse City, Michigan, USA, May 28-31, 1997* ,2000 **Forests, Trees, and People Newsletter** ,2000 Transnational Sustainability Laws Phillip Paiement,2017-11-23 This book examines how voluntary sustainability standards can be used to both regulate and coordinate producers in industries

Farming, Forestry and the Natural Heritage Scottish Natural Heritage,2006-07-27 There have been significant changes to farming and forestry and new strategies for agriculture forestry and biodiversity have been launched The influence of farming and forestry on Scotland s landscapes is seen as increasingly important and new access rights have been put in place by the Land Reform Scotland Act 2003 Although these changes bring uncertainty and challenges they also bring a major opportunity to move decisively towards integrating landscape biodiversity and recreational objectives in land management This book takes stock of the changes taking places and considers a number of case studies which together suggest that progress is being made looks ahead at future research and advisory needs and highlights some key challenges to achieving better integration in the future

The Business of Sustainable Forestry Sustainable Forestry Working Group,1998 This volume provides 16 detailed case studies of major companies representing each step in the commercial chain from forest management to retailing forest products The studies from around the world demonstrate what the shift to sustainability means for businesses involved in forest products some of the world s most important renewable resources Introductory chapters characterize the process and the gains for all companies organizations and business schools engaged with sustainable forestry

The Business of Sustainable Forestry Case Study - Industry Context Tony Lent,Diana Propper de Callejon,1999-06 The forest products industry ranks as one of the world s most important industries for the global economy and the environment It represents close to 3% of the world s gross economic

output The forests upon which it depends are among the most critical ecosystems for the health of the planet and for human well being The size of the industry its links to the rest of the world economy and the importance of its resource base for environmental services make it the target of intense public scrutiny and government regulation Understanding sustainable forestry requires understanding the evolving dynamics of the forest products industry an evolution that is increasingly making the cost of wood a smaller fraction of the final value of a forest product Two frameworks are used here as prisms through which to view the industry The first section describes how the major business and environmental trends sweeping the industry are transforming Sustainable Forest Management SFM into a major industry force It then outlines the most critical nonenvironmental drivers that make or break all businesses within the industry and explains how they will influence sustainability issues The second section describes how all these forces play out within each of the three major industry segments paper solid wood and engineered wood products and maps out in which parts of the industry sustainable forestry is already a major issue where it is not and why This approach makes sense given the history of SFM Most sustainable forestry businesses have started from the forest then tried to move forward to the market An analysis that assesses the industry and links market conditions back to sustainable forestry supply capabilities reveals where sustainable forestry is well integrated where it may not have much current opportunity and where opportunity for closer end market integration remains untapped The forces transforming the industry include tightening supplies a shift in production regions globalization increased raw material efficiency intensified product consistency and heightened government regulation Just as these forces are affected by environmental pressures they also have environmental impacts of their own As population growth and burgeoning economies spur the consumption of forest products wood supplies are tightening worldwide While no crisis is imminent the industry is turning to new regions especially South America and South Asia as a source for wood It is also gradually shifting from a supply based largely on natural forests to one that depends on plantations many located in the southern hemisphere Just when environmental restrictions are curtailing wood production in many northern countries heightened demand elsewhere is causing the industry to expand into delicate ecosystems in the Southern Hemisphere Meanwhile the industry is becoming increasingly globalized with raw materials sourced throughout the world to create products for equally diverse markets Shifts in producing regions and globalization are creating new opportunities for value added industries in the southern hemisphere Primary and secondary processing industries will follow wood supplies for financial reasons as timber producing nations try to capture a larger share of the production from forest products These changes will draw significant investment to the Southern Hemisphere Globalization brings improvements in communications shipping and distribution that facilitate the transfer of knowledge about state of the art forest management techniques These same developments make the emergence of an international trade in certified forest products possible As capital travels to formerly untapped forest reserves for example those in eastern Russia the forces unleashed by globalization will exert even greater pressures on forests worldwide

in the next twenty years Evermore efficient raw material use and increasing prroduct standardization are also contributing to the industry s transformation Over the past several decades the industry has created many technological silver bullets that enable it to create more product from less wood The industry wide drive for standardization and consistency is moving down the value chain from final consumer products through to the forest Instead of emphasizing efforts to use individual species such as oak and cherry resources are now allocated to figure out how to make a vanilla feedstock such as rubber wood look and perform like oak or cherry Eventually this trend will lead to more investment in processing assets that can guarantee consistency and a movement toward either tree plantations or homogenization during primary and secondary processing Environmental forces have flexed their political and market muscles placing the forest products industry under intensifying public scrutiny and government regulation of its environmental performance New regulations and market initiatives are curtailing access to government controlled forest resources and influencing the management of private forests While a numberof international agreements designed to improve forest practices might eventually affect the industry few now have the teeth to do so In the past five years certification has emerged as a nongovernmental initiative that may further transform the way the industry manages its forests Certified forest products are defining the market for wood products grown in an environmentally sound fashion While the full impact of certification is still unknown if it focuses the concerns of consumers and purchasers on the quality of the forest from which a product is harvested and if certification is widely adopted it could dramatically improve forest management and change markets How the business and environmental forces affect the paper panels and sawnwood segments of the industry will determine in large measure the future of sustainable forest products The paper industry with its massive capital investments huge pollution abatement costs extreme business cycles and susceptibility to buyer power has long been beleaguered The paper industry s recent shift to greater use of recycled paper demonstrates both its vulnerability to outside pressures and its ability to adapt rapidly to a new business environment Panels and engineered wood products may be a model for the future Products in this segment capitalizing on rapid fire technological advances are among the fastest growing in the industry From an environmental perspective these products ability to use a variety of woods now makes them more attractive than plywood the once dominant panel product On the other hand certified panel products will be much tougher to bring to market because it is so difficult to ensure that all thewoods used in them come from sustainably managed forests Sawnwood products draw most of the attention from the certification community The sawnwood segment is more fragmented less capital intensive and adds relatively less value to its products than paper or panels Sawnwood companies in temperate regions that produce hardwood will have opportunities to sell to markets opened up by a new resistance to tropical hardwoods The forest management practices of softwood producers however are under heavy scrutiny and they will find fewer opportunities to leverage superior forest management Although tropical countries are under enormous international pressure to improve their forest management practices most of the internal and Pacific Rim

markets they serve so far remain relatively uninterested in the environmental qualities of forest products Niche opportunities though are available in Europe to tropical producers that can produce certified forest products In the future the successful forest products company will understand and embrace the forces that are transforming the industry Environmental trends are at the leading edge of these changes and will be instrumental in determining the industry s winners and losers Companies that understand the role of the environment will profit by doing so Those that underestimate the force of environmental issues will do so at their peril

Routledge Handbook of Community Forestry Janette Bulkan,John Palmer,Anne M. Larson,Mary Hobley,2022-06-30 This handbook provides a comprehensive overview and cutting edge assessment of community forestry Containing contributions from academics practitioners and professionals the Routledge Handbook of Community Forestry presents a truly global overview with case studies drawn from across Africa Asia Europe and the Americas The Handbook begins with an overview of the chapters and a discussion of the concept of community forestry and the key issues Topics as wide ranging as Indigenous forestry conservation and ecosystem management relationships with industrial forestry trade and supply systems land tenure and land grabbing and climate change are addressed The Handbook also focuses on governance looking at the range of approaches employed including multi level governance and rights based approaches and the principal actors involved from local communities and Indigenous Peoples to governments and national and international non governmental organisations The Handbook reveals the importance of the historical context to community forestry and the effects of power and politics Importantly the Handbook not only focuses on successful examples of community forestry but also addresses failures in order to highlight the key challenges we are still facing and potential solutions The Routledge Handbook of Community Forestry is essential reading for academics professionals and practitioners interested in forestry natural resource management conservation and sustainable development

Canadian Journal of Forest Research ,2016-04 The Business of Sustainable Forestry ,1998 **The Business of Sustainable Forestry Case Study - Parsons Pine Product** Catherine M. Mater,1999-06 Since the U S Congress passed the Endangered Species Act in 1973 and subsequently listed the spotted owl as an endangered species in 1990 the debate over the appropriate management of public and private forests has continued at a fevered pitch in the Pacific Northwest The listing of the spotted owl has led to the loss of tens of thousands of jobs in the logging and forest products industry which has leveled a heavy toll on many rural communities in Oregon Washington and California that have relied for decades on a robust forest products industry to sustain their economies In 1992 in Oregon for example the wood products industry was nine times greater as a share of the total Oregon economy than the industry was as a share of the total U S economy While heated debate in the press and at the grassroots levels continues surrounding these issues many remain unaware of a fundamental shift toward value added manufacturing that has occurred in the region s forest products industry Since the late 1980s employment in the secondary wood products industry in Oregon has increased from 27% to 40% of the

total forest products workforce in 1995 according to the Oregon Employment Division Total employment in Oregon for logging operations sawmills and veneer and plywood operations dropped between 1990 95 losing over 13 000 jobs In contrast the value added and secondary wood products industry furniture millwork cabinetry and the like actually generated 11% more jobs during that same period and outnumbered total employment opportunities by a 2 1 margin for sawmills veneer and plywood operations and a 3 1 margin for logging operations By 1995 the percentage growth rate for value added wood production in Oregon outpaced the percentage growth rate of all other industry sectors in the state including the burgeoning high tech and electronics industry Although an apparent surprise to economists tracking the economic impacts of harvest restrictions in the Pacific Northwest the growth of the secondary wood products industry has proven to be a stabilizing influence to the overall Oregon economy It has done so by focusing on making more product out of existing or in many cases less resource In effect the mandated harvest restrictions provided a unique two by four incentive to the industry to figure out how to maximize production with available resources The results were surprising Research by the Oregon Wood Products Competitiveness Corporation has documented that for every one million board feet of wood being processed into commodity lumber on the average only three full time family wage jobs are created Full time family wage jobs are year round positions that provide industry competitive wage rates with benefits If that same one million board feet in lumber were processed into component parts such as furniture blanks or table turnings an additional twenty full time family wage jobs could be created And if that same one million board feet of wood represented in component parts were then processed into quality furniture for consumer use another eighty full time family wage jobs could be created Even so industry adaptation to more value added wood product manufacturing has been slow Citing in part the difficulties in changing an industry culture and mind set Oregon's Wood Products Competitiveness Corporation determined in 1995 that less than 20% of the log volume harvested just in the central Oregon region alone found its way to secondary manufacturers in the Northwest Eighty percent of the total lumber volume approximately 1 8 billion board feet of timber was processed into value added product outside the western region This equated to between 4 000 and 25 000 missed job opportunities for the region because commodity lumber was redirected elsewhere Increasing value added wood product manufacturing in forest communities throughout the world may be as critical for achieving sustainable forestry as implementing new forest management practices Making more with less maximizing on the resources sustainably harvested and converting wood waste into wood profits and full time family wage jobs are all fundamental components of value added wood processing They provide the framework for achieving sustainable forestry and sustainable community development Parsons Pine Products located in Ashland Oregon a small community of 14 000 people based in the heart of spotted owl territory has been a pioneer and a leading advocate of value added wood processing for the last fifty years Once considered by many in the industry a maverick operation that often challenged traditional production assumptions and standard lumber grading rules today Parsons Pine Products has emerged

as a unique example of sustainable forest practices that turn trash boards into cash rewards Its experiences in sustainable forest management SFM can be instructive for an industry in transition **New Zealand Journal of Forestry** ,1999
Issues and Opportunities for Investment in Natural Tropical Forests ,2007

This book delves into Business Of Sustainable Forestry Analyses And Case Studies Set. Business Of Sustainable Forestry Analyses And Case Studies Set is a vital topic that must be grasped by everyone, from students and scholars to the general public. The book will furnish comprehensive and in-depth insights into Business Of Sustainable Forestry Analyses And Case Studies Set, encompassing both the fundamentals and more intricate discussions.

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