



## CAN WE FIX THE “CRISIS OF LEGITIMACY” IN AMERICAN POLICING?

### INTRODUCING PERFORMANCE METRICS THAT MATTER TO THE COMMUNITY

June 2024

Dennis P. Rosenbaum, Ph.D. | University of Illinois at Chicago

#### Rethinking Police Reform

The police mission is “to serve and protect.” Today’s national movement to reshape and redefine the “to serve” portion of the mission is nothing new. From the origins of modern police organizations, police brutality and corruption have been followed by public rebellion, protest, and reform. Today, calls for reform focus less on the effectiveness of the police in fighting crime and more on whether community members are treated in a fair and respectful manner. Hence, when seeking to define “good policing,” this paper calls upon government officials, police leaders, and policing scholars to give as much attention to the process of policing as they do to outputs and outcomes of policing. That will require giving a clear voice to the community when evaluating police performance.

Official law enforcement statistics, such as crime rates and clearance rates, not only suffer from inaccuracy, but more importantly, they fail to capture the quality of police-community encounters and the public’s level of satisfaction with policing services. Current policies and procedures call upon police officers to be better public servants, but where are the systems to support or require such behavior? For most police agencies, reward systems give attention to increasing productivity and aggressiveness in terms of citations written, arrests made, contraband recovered, crimes investigated, etc., with little attention to improving police interactions with the public.



Dennis P. Rosenbaum, Ph.D., is Professor Emeritus of Criminology, Law and Justice at the University of Illinois at Chicago, where he served as Department Head and Director of the Center for Research in Law and Justice. In 2014, he was elected the first Chair of the Division of Policing, American Society of Criminology. Rosenbaum’s research and evaluation work seeks to

bridge the gap between evidence and practice in community policing, police-community partnerships, impartial policing, and police accountability. He served as Director of the National Police Research Platform in 100 American cities to advance the measurement of police performance.

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# Crisis And Legitimacy

**Nicholas N. Kittrie**



## **Crisis And Legitimacy:**

**Crisis and Legitimacy** James O. Freedman, 1978-11-30 One of the most striking developments in American history has been the steady growth in the administrative process to the point that the regulatory agencies of the federal government now affect the lives of more citizens more pervasively than the courts and possibly the Congress In virtually every relevant respect the administrative process has become a fourth branch of government comparable in the scope of its authority and the impact of its decision making to the three more familiar constitutional branches This book identifies and examines the causes of the enduring sense of crisis associated with the administrative process This book argues a theory of legitimacy for the administrative process must be created The author seeks to develop such a theory from the quality of administrative justice taking as a premise the conviction that the capacity of government to devise fair procedures for the discharge of its decision making responsibilities is the essence of democratic practice

### **Cultural Value and the Crisis of Legitimacy**

John Holden, 2006 The cultural system faces a crisis of legitimacy a problem that has dogged culture for the last 30 years Cultural professionals have focused on satisfying the policy demands of their funders in an attempt to gain the same unquestioning support for culture that exists for health or education But the truth is that politicians will never be able to give that support until there exists a more broadly based democratic consensus The question is where will this come from Politicians and policy makers appear to care most about the economic and social outcomes of state funded culture while the public and most professionals have a completely different set of concerns Because of this the dysfunctional cultural system has become a closed and ill tempered conversation between professionals and politicians while the news pages of the media play a destructive role between politics culture and the public The diagnosis is worrying but the prognosis is optimistic The problems are systemic but this report argues that solutions must start with cultural professionals The challenge is to create a different alignment between culture politics and the public In practice this will require courage confidence and radicalism on the part of professionals in finding new ways to build greater legitimacy directly with citizens The evidence suggests that such an approach would be successful and would serve the aims back cover

### **The Crises of Legitimacy in Global**

**Governance** Gonca Oguz Gok, Hakan Mehmetcik, 2021-09-27 Examining the interplay between the domestic regional and global aspects of the crisis of legitimacy of global governance this book theoretically questions and empirically analyses the crises of legitimacy in global governance with respect to various mechanisms actors and issues It expertly sheds lights on contemporary legitimacy contestations and crises by analysing conceptual theoretical and empirical aspects of the legitimacy in global governance The specific issues and case studies collected in this volume survey the evolving nature of legitimacy and legitimization processes in global governance with historical and theoretical analysis Perspectives on specific actors and issues provide vital insights for understanding several commonalities and differences of legitimacy crises faced at various global governance mechanisms Improving the understanding of the strengths and weaknesses of current global governance

bodies by showing several legitimacy contestations and crises at global and regional level this book will be of great interest to scholars of international relations globalization international Political Economy regionalism and general global governance studies

Democracy under Threat Ursula van Beek, 2018-05-19 This book addresses some of the most pressing questions of our time Is democracy threatened by globalisation Is there a legitimacy crisis in contemporary democracies Is the welfare state in individual countries under pressure from global trends What are the implications of high level migration and rising populism for democracy Does authoritarianism pose a challenge The volume builds on a cross cultural study of democracy conducted by the Transformation Research Unit TRU at Stellenbosch University in South Africa for nearly twenty years Three of the countries studied South Africa Turkey and Poland receive individual attention as their respective democracies appear to be the most vulnerable at present Germany Sweden Chile South Korea and Taiwan are assessed in their regional contexts Further insights are gained by examining the impact on democracy of the global screen culture of Television and the Internet and by pointing out the lessons democracy should learn from diplomacy to fare better in the future The book will appeal to both students and practitioners of democracy as well as the general reader

Europe's Legitimacy Crisis M. Longo, P. Murray, 2015-05-12 Sharp in focus and succinct in analysis this Pivot examines the latest developments and scholarly debates surrounding the sources of the European Union's crisis of legitimacy and possible solutions It examines not only the financial and economic dimensions of the current crisis but also those crises at the heart of the EU integration project

**The Routledge Handbook on Crisis, Polycrisis, and Public Administration** Kim Moloney, Gloria J. Billingsley, Bok Gyo Jeong, Pablo Sanabria-Pulido, Tonya E. Thornton, Eric Zeemering, 2025-03-18 This volume considers how local national and global crises with differing durations sizes and impacts challenge the public sector to respond Within the public administration and policy disciplines there has been limited recognition about the nature of linkages among and the response options for crises and polycrises when more than one crisis emergency disaster or catastrophe whether human caused or natural simultaneously impacts citizens in one geographical location This handbook gathers experts from different fields to explore how each crisis challenges human capacity information technology and communication capabilities and how public leaders must respond These expert contributions are grouped within five thematic sections Structures in Crisis A North South Dialogue to engage national and global perspectives on how political social and economic structures respond during crises Agents in Crisis A Cross Actor Dialogue on how agents respond to crises Human Capital and Information Technology in Crisis exploring how these resources interact during crises Public Sector Communication in Crisis examining issues of government and governance in effective crisis communication Practitioners in Crisis a reminder to the discipline that important context and realities are missed if practitioner realities are overlooked Chapters in the book engage 23 countries and one overseas dependency along with 14 crisis events Eighteen chapters are focused on one crisis event while ten chapters directly or indirectly engage polycrises As crises and polycrises become a constancy of our time this volume will be

of great interest to students researchers and practitioners of public administration and public policy      **Political Thought and China's Transformation** H. Li, 2015-04-07 Since the late 1970s China has undergone a great transformation during which time the country has witnessed an outpouring of competing schools of thought This book analyzes the major schools of political thought redefining China's transformation and the role Chinese thinkers are playing in the post Mao era      Politics and Theater Sheryl Kroen, 2000      **Europe's Transformations** Helen Wallace, Nikos Koutsiaras, George Pagoulatos, 2021 Europe's Transformations brings together a group of distinguished academics and practitioners to reflect on the current state of the EU and the many challenges that it faces The contributions are prompted by the seminal work of Loukas Tsoukalis and his relentless provocations about the capabilities of the European process to meet these challenges      The Penal System Michael Cavadino, James Dignan, 2002-03-29 Praise for the First Edition The authors appear to do an excellent job of describing the criminal justice system of England and how the penal system fits into and is affected by it Journal of Contemporary Criminal Justice The Third Edition of this highly successful textbook provides an accessible introduction to the penal system of England and Wales Now fully revised and updated it includes an examination of the direction of penal policy under New Labour      The Crisis of Legitimacy Robert Kagan, 2004-01-01 Argues that America and Europe have fundamentally different visions of world order and this is undermining the legitimacy of US power and global leadership

**Myth and Reality of the Legitimacy Crisis** Carolien van Ham, Jacques Thomassen, Kees Aarts, Rudy Andeweg, 2017-07-14 Theories about the decline of legitimacy or a legitimacy crisis are as old as democracy itself Yet representative democracy still exists and the empirical evidence for a secular decline of political support in established democracies is limited questionable or absent This lack of conclusive evidence calls into question existing explanatory theories of legitimacy decline How valid are theories of modernization globalization media malaise social capital and party decline if the predicted outcome i.e. secular decline of political support does not occur And which new explanations can account for the empirical variation in political support in established democracies This book systematically evaluates the empirical evidence for legitimacy decline in established democracies the explanatory power of theories of legitimacy decline and promises new routes in investigating and assessing political legitimacy In doing so the book provides a broad and thorough reflection on the state of the art of legitimacy research and outlines a new research agenda on legitimacy      **The Middle East and North Africa** Reeva S. Simon, 1990 A collection of articles by contemporary scholars honoring Middle East scholar J. C. Hurewicz Includes the struggle for Palestine continued Middle East politics comparative dimensions and the Middle East and North Africa in international politics      *The War Against Authority* Nicholas N. Kittrie, 1995 In Kittrie's most provocative work to date he explores the causes of escalating worldwide racial cultural political and social discontent With dramatic historical sweep and unblinking contemporary focus Kittrie highlights the quest by those out of power to share in society's benefits and by rulers to gain and maintain the acquiescence of their underlings      Democratization in the

Middle East Sabri Sayari,1993      **The Bank Culture Debate** Huw Macartney,2019-09-12 The period since the Global Financial Crisis and numerous scandals have exposed some areas of serious illegal and unethical conduct within western banking systems Despite extensive reforms it is increasingly apparent however that there is a persistent problem with the culture of banking in Anglo America US and UK state managers made substantial efforts to reform the culture of their banking sectors However this book argues that they focused on an extremely narrow definition of bank culture They did so for two reasons firstly because the structural pressures of financialization which are a far more important driver of the problematic features of bank culture in Anglo America are harder to remedy but secondly state managers also used their bank culture response to tackle a legitimacy crisis facing their institutions of government In so doing they abdicated responsibility for the real problems of inequality and instability associated with their respective financial systems Drawing on interviews with more than 150 individuals working in financial services as well as regulators politicians and lawyers The Bank Culture Debate explains the strategies employed by state managers before then examining what has and has not changed in the culture of banking in the US and UK      Europe's Crisis of Legitimacy Vivien A. Schmidt,2020-05-23 This volume examines the interrelationship between democratic legitimacy at the European level and the ongoing Eurozone crisis that began in 2010 Europe s crisis of legitimacy stems from governing by rules and ruling by numbers in the sovereign debt crisis which played havoc with the eurozone economy while fueling political discontent Using the lens of democratic theory the book assesses the legitimacy of EU governing activities first in terms of their procedural quality throughput by charting EU actors different pathways to legitimacy and then evaluates their policy effectiveness output and political responsiveness input In addition to an engaging and distinctive analysis of Eurozone crisis governance and its impact on democratic legitimacy the book offers a number of theoretical insights into the broader question of the functioning of the EU and supranational governance more generally It concludes with proposals for how to remedy the EU s problems of legitimacy reinvigorate its national democracies and rethink its future      **The Crisis of Expertise** Gil Eyal,2019-10-24 In recent political debates there has been a significant change in the valence of the word experts from a superlative to a near pejorative typically accompanied by a recitation of experts many failures and misdeeds In topics as varied as Brexit climate change and vaccinations there is a palpable mistrust of experts and a tendency to dismiss their advice Are we witnessing therefore the death of expertise or is the handwringing about an assault on science merely the hysterical reaction of threatened elites In this new book Gil Eyal argues that what needs to be explained is not a one sided mistrust of experts but the two headed pushmi pullu of unprecedented reliance on science and expertise on the one hand coupled with increased skepticism and dismissal of scientific findings and expert opinion on the other The current mistrust of experts is best understood as one more spiral in an on going recursive crisis of legitimacy The scientization of politics of which critics warned in the 1960s has brought about a politicization of science and the two processes reinforce one another in an unstable

crisis prone mixture This timely book will be of great interest to students and scholars in the social sciences and to anyone concerned about the political uses of and attacks on scientific knowledge and expertise      *Societal Security and Crisis*

*Management* Per Lægreid, Lise H. Rykkja, 2018-07-25 This book studies governance capacity and governance legitimacy for societal security and crisis management It highlights the importance of building organizational capacity by focusing on the coordination of public resources and underscores the relevance of legitimacy by emphasizing the importance of public perceptions attitudes and trust vis vis government arrangements for crisis management The authors explore several cases and identify relevant dimensions concerning performance capacity and legitimacy across different countries It is an ideal volume for audiences interested in public administration public policy crisis management and security studies      **Military**

**Politics and Democratization in Indonesia** Jun Honna, 2013-01-11 The military have had a key role to play in Indonesia's recent history and may well have a decisive role to play in her future This book looks at the role of the military in the downfall of Suharto and their ongoing influence on the succeeding governments of B J Habibie and Abdurrahman Wahid The author also examines such key features as human rights reconciliation civic military discourse and ongoing security dilemmas The book is unique in providing the best overview of the role of the military in the world's fourth most populous nation

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