The Impact of NGO Network Conflict on the Corporate Social Responsibility Strategies of Multinational Corporations

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Sep 10 2 2-2-299
O 100 Publishions
DOI10.1177000. 1006219386
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Multinational corporations (MNCs) are the frequent target of nongovernmental organizations (NGOs) in their advocacy efforts. In this article, the author examines NGO advocacy as it occurs in the NGO network and, using insights from the political science literature in conjunction with the resource-based view of the firm, posits that NGO intranetwork conflict will result in a skewing of corporate social responsibility practices by the multinational corporation toward the MNC's developed country stakeholders. This skewing is a product of the asymmetric accountability of NGOs (upwardly accountable to donors, downwardly accountable to recipients). Developing country government and MNC strategies in the face of such skewing are discussed.

Keywords: nongovernmental organizations; corporate social responsibility; international management

Normal organizations (NGOs) have emerged as a powerful force on the government and business landscape. More than 2,500 NGOs operate as registered advisors at the United Nations. At the Rio Summit, some 10,000 NGOs appeared to consult with governments and other participants in the formation of policy, particularly Agenda 21, which claimed that NGOs had special expertise in advising governments and business in specific policy areas such as environmentalism (Yamin, 2001).

These advocacy NGOs assume the role of voice of society, critiquing business or government policy formation or implementation (Doh & Teegen, 2002, 2003; Teegen, 2003). This role may at times be confrontational with respect to business or government policy, as in the case of NGO criticism of the Multilateral Agreement on Investment (Walter, 2001). At other times, this voice is raised in an effort to engender cooperative

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John Vincent Mitchell

Companies in a World of Conflict Royal Institute of International Affairs, 1998 Large companies are now players on the international scene As such they are increasingly embroiled in issues traditionally part of international relations and diplomacy sanctions environmental politics human rights and the control of strategic resources **Corporate Legal Responsibility** Stephen Tully, 2012-01-06 This book provides a systematic and structured treatment of the responsibilities of corporations under the broad conception of international law emerging from these developments gathered under the headings of environmental protection and sustainable development international criminal law corporate governance labour standards and human rights Touching upon a variety of areas of law and legal process including corporations law tort law criminal law contract law securities regulation international trade taxation and accounting standards the analysis emphasises the principal applicable international legal instruments and jurisprudence and the procedural mechanisms processes and fora by which corporations may be adjudged responsible Each chapter goes on to identify practical considerations for corporations as well as for those who advise and manage them The Political Role of Corporate Citizens Karin Svedberg Helgesson, 2013-08-08 This volume provides an interdisciplinary analysis on the political role of corporations in society by using the analytical device of corporate citizenship It questions what ideas on corporate citizenship may say about the ongoing publicization of the corporation and the implications of these developments for the public domain and welfare state Companies in a World of Conflict John Vincent Mitchell, 1998 Research Handbook on Soft Law Mariolina Eliantonio, Emilia Korkea-aho, Ulrika Mörth, 2023-11-03 This pioneering Research Handbook provides an in depth scholarly overview of the field of soft law exploring the scope of current thinking in the field as well as proposing future pathways for soft law research Through theoretical and empirical analyses by established voices in the field the Research Handbook offers important insights and much needed clarity into the dynamic and complex nature of soft law This title contains one or more Open Access chapters Putting Partnerships to Work Michael Warner, Rory Sullivan, 2017-10-24 This text shares practical experiences in establishing and implementing partnerships for development between business government and civil society. The focus is on the oil gas and mining industries who increasingly operate in regions characterized by poor communities and fragile environments Liability of Multinational Corporations under International Law Menno T. Kamminga, Saman Zia-Zarifi, 2021-12-28 Globalization and Human Rights in the Developing World Derrick M. Nault, Shawn L. England, 2011-07-12 Focusing on world regions where human rights abuses are the most serious extensive and sustained this book fills a crucial gap in our knowledge of the difficulties and promise of promoting human rights in our global age Regulating Multinationals in Developing Countries Edwin Mujih, 2016-04-08 Edwin Mujih explores the difficulties associated with regulating multinational companies operating in developing countries with a particular focus on extractive industries The author highlights the need to establish an international legally binding

framework to ensure that multinationals operate in a socially responsible manner to protect local communities and the environment Edwin Mujih s analysis reveals that the existing mechanisms for controlling the behaviour of huge multinational entities are of normative force only that these are particularly inadequate and that the notion of corporate social responsibility is only meaningful where behaviour can be legally regulated Regulating Multinationals in Developing Countries features a study of the Chad and Cameroon Oil and pipeline project which highlights the problems arising in countries that have neither the capacity nor the will to effectively regulate those operating within their borders. The author has evaluated compliance by the parties with their social and environmental obligations. He has found that despite controversy surrounding inadequate regulation of this project in its incipient stages the system that was put in place following huge opposition from the affected communities and from NGOs is worthy of attention and could stand as a model for similar projects elsewhere This first title in Gower's Corporate Social Responsibility Series to approach CSR from a legal perspective provides insight not just into the complexity surrounding efforts to regulate multinationals operating in countries with weak regulatory regimes but also into the fundamental nature of multinational corporations and the debate about different notions of CSR Asian Journal of Social Science, 2001 Working Paper ,2007 The Journal of Energy and Development itself .2000 Texas International Law Journal, 2001 African Journal of Business and Economic Research ,2007

Non-state Actors in the Human Rights Universe George J. Andreopoulos, Zehra F. Kabasakal Arat, Peter H. Juviler, 2006 Examines broad range of non state actors engaged in activities that violate promote or protect human rights Looks at human rights issues in bioethics armed conflicts labor and welfare reform Despite the widespread acceptance of human rights at the normative level actual progress toward the realization of human rights globally has been far from satisfactory Concerned with human rights outcomes this book departs from analyses that focus on the role of the state in human rights promotion and urges the study of the entire human rights universe Transcending as well the literature on the role of NGOs the book examines a broad range of non state actors engaged in various activities that violate promote or protect human rights Contributing authors examine several important issues such as bioethics armed conflicts and welfare reform while stressing the need for accountability and mechanisms for curbing human rights violations Other Contributors Michael Goodhart Herbert F Spirer Louise Spirer Rainer Braun Judy Gearhart James L Gunderson J Paul Martin Richard Falk Ruth Macklin Alice Page Anne Nelson Thomas R Lansner Kevin Bales Dana Ain Davis and Willy Fautre The Journal of **Corporate Law Studies** ,2003 Monsanto and Smallholder Farmers Dominic Glover, 2007 Yearbook of International Organizations 2014-2015, Volumes 1a & 1b (Set) Union of International Associations, 2014-06-16 Volume 1 A and B covers international organizations throughout the world comprising their aims activities and events Bringing Business on Board Peter N. Nemetz, 2002 This text provides a comprehensive guide to sustainable development for business school students at both the senior and MBA levels It includes an overview of the basic concepts of sustainable development

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