

Implementing Community-oriented Primary Care Projects in an Urban Family Practice Residency Program

Peter G. Harper, MD, MPH; Nancy J. Baker, MD; Christopher J. Reif, MD, MPH

Background: Clinics interested in pursuing community-oriented primary care (COPC) have struggled with the implementation of its theory. Although we are still early in the COPC transformation process, the HealthPartners Family Practice Residency Program has had several successful COPC projects during our 10 years of experience. This article describes these projects and the 8 lessons learned, including some that differ from traditional COPC teaching and practice. In our experience, clinics should select a topic or problem that creates a passion within their clinic. Projects can start small within the clinic and expand outward into larger portions of the urban community. Partnerships begin the process of extending into the community and increasing the project's impact. The evaluation of projects should begin with clinic-based data. A physician champion and a nonphysician staff person increase the success of the project. Resident involvement is enhanced with concrete tasks and community connections. Ultimately, the project needs to be institutionalized within the clinic to survive. The whole COPC endeavor is a long, slow process that requires time, energy, and committed individuals. In our experience, COPC is a journey, not an end, and there are many rich rewards to be found along the way.

(Fam Med 2000;32(10):683-90.)

As originally described by Nutting¹ and recently modified by Rhyne,² community-oriented primary care (COPC) is a systematic process for identifying and addressing health problems in a defined population (Table 1). However, clinics interested in pursuing COPC have struggled with the implementation of the process.³⁻⁶ Since 1989, the HealthPartners Family Practice Residency Program (formerly St Paul-Ramsey Medical Center) has attempted to incorporate COPC into the workings of its clinic and residency. In the process, we have been challenged to apply COPC theory in an urban setting, struggled with COPC measurement issues, and learned practical lessons about the implementation of COPC projects. Because clinics are only a small part of an urban community, our experience has suggested the need to begin COPC projects within the clinic and expand outward into the community. This approach differs from traditional COPC practice and teaching but is central to our projects and the lessons we have learned. Although we are still early in the

COPC transformation process after 10 years, the concept has been incorporated into the life of our clinic. In this paper, we briefly discuss our main COPC projects and 8 lessons we have learned from them.

Brief Overview of Projects

Over the last 10 years, we have implemented several COPC projects. Our experience with these projects has resulted in substantial change within our clinic and has engaged varying degrees of community involvement.

1. Immunization Project

This project began in response to a measles epidemic in our community in 1990. Interventions have included a clinic system to assess and vaccinate children at every visit,⁷ audits and education with local clinics,⁸ community education through schools and community festivals, and building the infrastructure of a computerized immunization registry with local clinics, the city, and institutions in the metro area (Table 2).

2. Family-centered Birth Project

This project began due to internal concern regarding the obstetrical training of our family practice residents and the poor pregnancy outcomes in our community.

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